

Message Text

CONFIDENTIAL

PAGE 01 PEKING 02028 070910Z

17

ACTION EA-09

INFO OCT-01 EUR-12 ISO-00 CIAE-00 DODE-00 PM-04 H-02

INR-07 L-03 NSAE-00 NSC-05 PA-01 PRS-01 SP-02 SS-15

USIA-06 IO-13 OMB-01 SAM-01 SAJ-01 /084 W

----- 096406

R 070821Z OCT 76

FM USLO PEKING

TO SECSTATE WASHDC 6517

INFO AMCONSUL HONG KONG

AMEMBASSY TOKYO

AMEMBASSY TAIPEI

AMEMBASSY SINGAPORE

AMEMBASSY LONDON

CINCPAC FOR POLAD

C O N F I D E N T I A L PEKING 2028

NOFORN

E.O. 11652: XGDS-1

TAGS: PINT CH

SUBJECT: HUA KUO-FENG'S WORK STYLE

1. UK EMBASSY HAS PASSED US THE FOLLOWING THIRD-HAND ACCOUNT OF HUA KUO-FENG'S EXECUTIVE TECHNIQUES. BRITISH DESCRIBE THEIR SOURCE AS "SOMEONE WHO HAS CHINESE FRIENDS IN HIGH PLACES."

2. IN CONTRAST TO CHOU EN-LAI, WHO USED TO DECIDE PERSONALLY AND IMMEDIATELY MOST MATTERS BROUGHT BEFORE HIM, HUA SHARES DECISION-MAKING WITH OTHER POLITBURO MEMBERS, WHICH ONES DEPENDING ON THE NATURE OF THE PARTICULAR PROBLEM AT HAND. WHEN A MATTER COMES TO HUA FOR DECISION HE WRITES HIS OWN VIEW. HE THEN HAS THE PAPER CIRCULATED AMONG SELECTED COLLEAGUES. ONLY IF THERE ARE STRENUOUS OBJECTIONS TO HUA'S VIEW WILL THE ENTIRE POLITBURO MEET AND THIS SELDOM HAPPENS.

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THE SYSTEM IS WORKING WELL; DECISIONS COME DOWN

WITHIN TWO DAYS.

DEAN

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NNN

Message Attributes

Automatic Decaptioning: Z
Capture Date: 01 JAN 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: POLICIES, POLITICAL LEADERS
Control Number: n/a
Copy: SINGLE
Draft Date: 07 OCT 1976
Decaption Date: 28 MAY 2004
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: coburnhl
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1976PEKING02028
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: X1
Errors: N/A
Film Number: D760378-0566
From: PEKING
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1976/newtext/t19761072/aaaackpz.tel
Line Count: 63
Locator: TEXT ON-LINE, ON MICROFILM
Office: ACTION EA
Original Classification: CONFIDENTIAL
Original Handling Restrictions: NOFORN
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 2
Previous Channel Indicators: n/a
Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: NOFORN
Reference: n/a
Review Action: RELEASED, APPROVED
Review Authority: coburnhl
Review Comment: n/a
Review Content Flags:
Review Date: 19 MAY 2004
Review Event:
Review Exemptions: n/a
Review History: RELEASED <19 MAY 2004 by MartinML>; APPROVED <10 SEP 2004 by coburnhl>
Review Markings:

Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
04 MAY 2006

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: NATIVE
Subject: HUA KUO-FENG'S WORK STYLE
TAGS: PINT, CH, (HUA KUO-FENG)
To: STATE
Type: TE
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